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(Stock Exchange Code 9989) June 4, 2018

To Shareholders with Voting Rights:

Kimiya Akao President and Representative Director SUNDRUG CO., LTD. 1-38-1 Wakamatsucho, Fuchu, Tokyo

## NOTICE OF

# THE 55TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 55th Annual General Meeting of Shareholders of SUNDRUG CO., LTD. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights by means of either of the following methods, and are kindly requested to exercise your voting rights by the voting deadline set out below after examining following Reference Materials for the General Meeting of Shareholders.

[Voting by mail]

Please indicate your vote for or against the proposal on the enclosed Voting Rights Exercise Form and return it so that it is received by 5:30 p.m. on Friday, June 22, 2018, Japan time. [Voting via the Internet]

Please refer to the attached Procedure to Exercise Voting Rights via the Internet (page 34) (Japanese only) set out below, access the Company's Voting Right Exercise Site (https://soukai.mizuho-tb.co.jp/). Enter the Voting Right Exercise Code and the Password noted on the enclosed Voting Rights Exercise Form, follow the instructions on the screen and indicate your vote for or against the proposal by 5:30 p.m. on Friday, June 22, 2018, Japan time.

1. Date and Time:	Saturday, June 23, 2018 at 10:00 a.m. Japan time (Reception commences at 9:00 a.m.)
2. Place:	Conference room at the Corporate Headquarters Building 3 <sup>rd</sup> floor located at 1-38-1 Wakamatsucho, Fuchu, Tokyo, Japan (Please refer to the Guide Map to the venue of Annual General Meeting of Shareholders at the end of this document.)
3. Meeting Agenda:	· · · · · · · · · · · · · · · · · · ·
6 6	<ol> <li>The Business Report, Consolidated Financial Statements for the Company's 55th Fiscal Year (April 1, 2017 - March 31, 2018) and results of audits by the Accounting Auditor and the Audit &amp; Supervisory Board of the Consolidated Financial Statements</li> <li>Non-consolidated Financial Statements for the Company's 55th Fiscal Year (April 1, 2017 - March 31, 2018)</li> </ol>
Proposals to be resolved	
Proposal 1:	Appropriation of Surplus
Proposal 2:	Election of 10 Directors

#### 4. Procedures on the exercise of voting rights :

- Exercise of voting rights by proxy:
- In case of voting by proxy, one other person holding the Company's voting rights may attend the meeting; please note however, that a written proof of the person's right of proxy shall be submitted.
- Treatment of cases without indication of approval or disapproval of the proposal: In case of no indication of approval or disapproval of the proposal, the vote shall be deemed in favor of the proposal. In addition, upon the exercise of voting rights via the Internet, please refer to page 34 of the attachments.

#### 5. Information on disclosure through the Internet :

Pursuant to the provisions of laws and regulations and Article 14 of the Company's Articles of Incorporation, the Company shall disclose and provide to our shareholders the following matters from the attached documents and the Reference Documents for the General Meeting of Shareholders via the Company's website (http://www.sundrug.co.jp).

(1) Notes to the Consolidated Financial Statements

(2) Individual Notes to the Non-consolidated Financial Statements

Accordingly, the attached documents to this Notice constitute a part of the documents audited by of the Auditors and Accounting Auditors upon preparation of the Audit Report.

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk. Any change in either of the Business Report, Non-consolidated Financial Statements, Consolidated Financial Statements, and Reference Documents for the General Meeting of Shareholders will be posted on the Company's website (http://www.sundrug.co.jp) (Japanese only).

# **Reference Documents for the General Meeting of Shareholders**

**Proposal 1:** Appropriation of Surplus

The Company would like to appropriate the surplus as follows:

Matters concerning year-end dividends:

The Company proposes that year-end dividends of the 55th fiscal year as follows in view of performance of the fiscal year under review and future business development, etc.

- (1) Type of dividend assets:
- Cash
- Matters concerning the allotment of dividend assets to the shareholders and the amount thereof:
   33 yen per share of common stock of the Company Total amount will be 3,857,153,289 yen.

The total dividend for the fiscal year under review is 60 yen per share, increased by 10 yen per share over the previous year (after adjusted for the stock split), including the interim dividend of 27 yen per share.

(3) Date when dividends of surplus takes effect: Monday, June 25, 2018

## Proposal 2: Election of 10 Directors

The terms of office of all of the 9 Directors will expire at the conclusion of this Annual General Meeting of Shareholders. In order to strengthen and enrich the management structure of the Group, we would like to add 1 Director. Accordingly, the election of 10 Directors is proposed.

	The	candidates	are	as	follows:		
No.	Name (Date of birth)		Past experience, positions and significant concurrent pos		Number of shares of the Company held		
1	Tatsuro Saitsu (March 31, 1948)	April 1973 July 1976 April 1985 November 1987 June 1993 October 1994 August 2013 [Significant concurt • Director of DIRE	Joined the Company Director and Manager of Sales D Managing Director Senior Managing Director Senior Managing Director and R President and Representative Dir Chairman and Representative Di rrent positions] X CORPORATION	epresentative Director rector	200,000		
	[Reasons to be selected as a candidate for Director]						
	Mr. Tatsuro Saitsu has served as President and Representative Director from October 1994 and as Chairman and Representative Director from August 2013 and led the Company to become one of the leading companies in the sector exercising control and supervision with superior management skills as top management over the years. He has extensive						
	business experience and a wide range of knowledge and overall ability in managing the Company. Accordin Company proposes that he continues his position as a Director as he is deemed to be an appropriate person f						
	to sustainably enhance	•		ea to be an appropriate perse	in for the company		

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held	
2	Kimiya Akao (December 28, 1965)	October 2005 August 2013 [Significant cond	Joined the Company Section Manager, Merchandise Division Deputy Manager, Merchandise Division Manager, Administrative Division Director and Manager of Administrative Division Director and General Manager of Administrative Division President and Representative Director (to present) current positions] EEX CORPORATION	43,000	
	<ul> <li>[Reasons to be selected as a candidate for Director]</li> <li>Mr. Kimiya Akao has served as Director from June 2002 and as President and Representative Director from Augu and exercised control and supervision with superior management skills as top management. He has a variety of busir experience in the Company and a wide range of knowledge in management and supervision in general. Accordingly, Company proposes that he continues his position as a Director as he is deemed to be an appropriate person for the Cot to sustainably enhance its corporate value.</li> </ul>				

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held	
3	Kazuhiro Tsuruta (April 27, 1965)	March 1984 April 1996 February 1997 June 2000 January 2003 January 2004 April 2007 June 2008 August 2013 [Significant conc • Director of Seik	Joined the Company Deputy Manager, Merchandise Division Manager, Sales Division Director and Manager of Sales Division Director and Manager of Merchandise Division Executive Officer in charge of expansion of FC Executive Officer and Head of the President's office Director and Head of the President's office Director and General Manager of Sales Division and Head of the President's office (to present) current positions]	29,600	
	[Reasons to be selected as a candidate for Director] Mr. Kazuhiro Tsuruta has served as Director or Executive Officer from June 2000 and has been involved in business				
	management fulfilling his role and responsibility. He has extensive business experience and a wide range of known management, sales and marketing, etc. Accordingly, the Company proposes that he continues his position as a line is deemed to be an appropriate person for the Company to sustainably enhance its corporate value.				

management, sales and marketing, etc. Accordingly, the Company proposes that he continues his position a he is deemed to be an appropriate person for the Company to sustainably enhance its corporate value.

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held	
4	Hiroshi Sadakata (September 27, 1970)	June 2008 December 2009 [Significant concu	Joined the Company Section Manager, Corporate Planning Office Deputy Manager, the Second Sales Division Manager, the Second Sales Division Executive Officer and Manager of the Second Sales Division Director and Manager of the Second Sales Division Director (to present) urrent positions] presentative Director of DIREX CORPORATION	14,000	
	[Reasons to be selected as a candidate for Director] Mr. Hiroshi Sadakata has served as Director or Executive Officer from April 2005 and has been involved in business management fulfilling his role and responsibility. He has extensive business experience and a wide range of knowledge in management and sales and marketing. He has also served as President and Representative Director of DIREX CORPORATION, an important subsidiary of the Company, from December 2009 and demonstrated his ability as top management. Accordingly, the Company proposes that he continues his position as a Director as he is deemed to be an appropriate person for the Company to sustainably enhance its corporate value.				

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
5	Yoshimitsu Sakai (December 15, 1964)	April 1998         S           April 2001         I           April 2005         I           June 2010         I	Joined the Company Section Manager, Sales Division Deputy Manager, Store Development Division Executive Officer and Manager of Store Development Division Director and Manager of Store Development Division (to present) rent positions]	20,400
	management fulfilling management and store	cai has served as Dire his role and responsi e development. Accor	Director] actor or Executive Officer from April 2005 and has been involved ibility. He has extensive business experience and a wide range of rdingly, the Company proposes that he continues his position as a he Company to sustainably enhance its corporate value.	knowledge in

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
6	Takashi Tada (March 10, 1969)	April 1992 October 1996 March 2001 April 2001 January 2003 May 2005 December 2006 January 2007 June 2009 April 2014 March 2017 June 2017 [Significant concer- • Director of IRYU	Joined Ito-Yokado Co., Ltd. Joined the Company Director of IRYUSHOJI CO., LTD. (Non-Executive Director to present) Section Manager, Information Section, Merchandise Division Section Manager, Supplier Section, Merchandise Division Section Manager, Corporate Planning Office Retired from the Company Senior Managing Director of Yamaki SC Kaihatsu Co., Ltd. (currently Forest Mall Co., Ltd.) President and Representative Director of Forest Co., Ltd. (currently Forest Mall Co., Ltd.) Representative Director and President of C'sRetail Co., Ltd. Retired from the position Director of the Company (to present) urrent positions] USHOJI CO., LTD.	2,200,000
	managerial roles in th the Corporate Plannir Ltd., a developer of n Representative Direct Ltd., a company he for experience being invo group's business and	ed as a candidate for company in October as Store Managemen ag Office. After retin eighborhood shopp for of Forest Co., Lt bounded which runs a olved in corporate n has a wide range of	President and Representative Director of DIREX Corporation r Director] 1996, Mr. Takashi Tada has taken on a wide range of assignments at Division, Information and Supplier Sections of the Merchandise ring from the Company in December 2006, he joined Yamaki SC F ing centers, serving as Senior Managing Director, and then as Presi d. After that, he became Representative Director and President of G a variety store business that develops and imports goods etc., and h nanagement at the top level. In addition, he is highly familiar with the knowledge in management in general. Accordingly, the Company he is deemed to be an appropriate person for the Company group to	Division and Kaihatsu Co., ident and C'sRetail Co., as a wealth of the Company proposes that

he continues his position as a Director as he is deemed to be an appropriate person for the Company group to contribute to enhancing the function of the Board of Directors and sustainably enhance its corporate value.

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
7	Naoki Tada (November 13, 1962)	[Significant conversion of the second	Joined the Company Section Manager, Corporate Planning Office Retired from the Company Director of the Company (to present) neurrent positions] Representative Director of IRYUSHOJI CO., LTD. Representative Director of Forest Co., Ltd.	3,112,000
	responsibility. He has general as President a	s served as Direc extensive busine nd Representativ etor not involved	tor from June 2001 and been involved in business management fulfill ass experience with the Company and a wide range of knowledge in n e Director at other companies. Accordingly, the Company proposes t in the business execution of the Company, but to sustainably enhanced	nanagement in hat he continues

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held	
8	Nobuhiko Sugiura (February 7, 1966)	April 1989 August 2001 March 2004 April 2006 April 2008 June 2014 [Significant conc	Joined The Hongkong and Shanghai Banking Corporation Limited Research Officer at Financial Research Center of Policy and Legal Division, Planning and Coordination Bureau, Financial Services Agency Completed the Doctorate Course, Civil Legislation Major at the Graduate School of Law of the Chuo University Senior Legal Advisor at JP Morgan Securities Japan Co., Ltd. Professor at of the Chuo Graduate School of Strategic Management (to present) Director of the Company (current position) urrent positions]		
	[Reasons to be selected	Financial Services <ul> <li>Special Member</li> </ul>	of the Board of Japan Payment Service Association		
	Mr. Nobuhiko Sugiura has extensive research experience in corporate strategy and compliance as a graduate school professor and Doctor of Jurisprudence. He is fulfilling his role to help the Company's business in general by giving advice and making proposals so as to enhance the decision making and supervisory function of the Board of Directors from a neutral and objective perspective. He is also expected to carry out his duties appropriately from an independent viewpoint as an independent External Director. Accordingly, the Company proposes that he continues his position as an External Director.				

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
		April 1969 May 1993	Joined Shufu-no-mise Daiei, Inc. (present The Daiei, Inc.) Director of The Daiei, Inc.	
		June 1993	President and Representative Director of Daiei Convenience Systems Co., Ltd. (currently, Lawson, Inc.)	
		May 2002 June 2003	Chairman and Representative Director of Lawson, Inc. President and Representative Director of FANCL Corporation	
	Kenji Fujiwara (September 25, 1946)	March 2007	Chairman and Representative Director of FANCL CORPORATION	-
		July 2008 September 2008	Director of SBS Corporation Director of Digital Garage, Inc. (to present)	
9		June 2009	Director of Kakaku.com, Inc. (to present)	
		June 2015 [Significant concu • Director of Kaka • Director of Digit	ku.com, Inc.	
	[Reasons to be selected as a candidate for Outside Director] Mr. Kenji Fujiwara has extensive business experience and a wide range of knowledge and he is fulfilling his role to help the Company's business in general by giving advice and making proposals so as to enhance the decision making and			

supervisory function of the Board of Directors from a neutral and objective perspective. He is also expected to carry out his duties appropriately from an independent viewpoint as an independent External Director. Accordingly, the Company proposes that he continues his position as an External Director.

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held	
10	*Masato Matsumoto (January 11, 1957)	April 1979 September 2002 May 2010 June 2012 June 2013 June 2015 June 2016 July 2017 [Significant conce	Joined Nomura Securities Investment Trust Sales Co., Ltd. Executive Officer of Mitsubishi Securities Co., Ltd.(currently, Mitsubishi UFJ Securities Holdings Co., Ltd.) Managing Executive Officer, Manager of Osaka Branch, Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. Senior Managing Director of Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. Executive Vice President of Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. Executive Vice President of Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. Executive Vice President of Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Managing Executive Officer of Mitsubishi UFJ Financial Group, Inc. Chairman and Representative Director of MUS Business Service Co., Ltd Advisor of SBS Holdings, Inc. (to present) urrent positions]	-	
	None           [Reasons to be selected as a candidate for Outside Director]           Mr. Masato Matsumoto has utilized extensive business experience and a wide range of knowledge and he is fulfilling his           role to help the Company's business in general by giving advice and making proposals so as to enhance the decision           making and supervisory function of the Board of Directors from a neutral and objective perspective. He is also expected to           contribute to further enhancing the Group's internal control system and group governance. Accordingly, the Company           proposes that he newly assumes his position as an External Director.				

#### (Notes)

- Mr. Takashi Tada, a candidate for Director, serves as a Non-executive Director of IRYUSHOJI CO., LTD., and Mr. Naoki Tada, a candidate for Director, serves as President and Representative Director of IRYUSHOJI CO., LTD and its subsidiary Forest Mall Co., Ltd. IRYUSHOJI CO., LTD. is the largest shareholder of the Company, which has dealings of real estate leasing with Forest Mall Co., Ltd. and also has dealings of real estate leasing and commodities with its subsidiary C's One Co., Ltd. Mr. Naoki Tada and Mr. Takashi Tada are siblings.
- 2. There are no special interests between each candidate for Director and the Company.
- 3. Mr. Nobuhiko Sugiura and Mr. Kenji Fujiwara are candidates for External Directors.
- 4. Mr. Masato Matsumoto marked with \* is a candidate for new External Director.
- 5. The terms of office of candidates for External Directors

- Mr. Nobuhiko Sugiura, a current External Director of the Company, will have been in office for 4 years at the close of this annual meeting of shareholders.

- Mr. Kenji Fujiwara, a current External Director of the Company, will have been in office for 3 years at the close of this annual meeting of shareholders.

- 6. If the appointment of Mr. Nobuhiko Sugiura, Mr. Kenji Fujiwara and Mr. Masato Matsumoto as External Directors are approved, the Company plans to continue the agreement with each of Mr. Nobuyuki Sugiura and Mr. Kenji Fujiwara to limit their liabilities as provided in Article 427, Paragraph 1 of the Companies Act and to enter into the same agreement with Mr. Masato Matsumoto, pursuant to the Articles of Incorporation of the Company. The limit of liability in the said agreement under Article 423, Paragraph 1 of the same Act is equal to the minimum liability limit stipulated by laws and regulations.
- 7. If the appointment of Mr. Nobuhiko Sugiura, Mr. Kenji Fujiwara and Mr. Masato Matsumoto as External Directors is approved, Mr. Nobuhiko Sugiura, Mr. Kenji Fujiwara will continue to be filed with Tokyo Stock Exchange as independent officers and Mr. Masato Matsumoto will be filed with the same Exchange as an independent officer to take office as independent officer.